

# RAISING THE STANDARDS



NATIONAL COMMISSION  
ON CORRECTIONAL HEALTH CARE



2025  
ANNUAL REPORT





## **NCCHC MISSION**

The mission of the National Commission on Correctional Health Care is to improve the quality of health care in jails, prisons, and juvenile confinement facilities.



Dear Colleagues:

At NCCHC, everything we do comes back to one simple but powerful purpose: raising the bar for health care in correctional settings across the country. With the partnership of respected national organizations representing health care, mental health, law, and corrections, we work every day to help ensure that people in jails, prisons, and juvenile facilities receive care that is consistent, compassionate, and grounded in quality.

When I look back, it's remarkable to see how far we've come. Our very first annual meeting in 1976 welcomed just 70 attendees – no exhibitors, no trade show, just a small but committed group who believed this work mattered. This year, nearly 1,500 professionals joined us in Baltimore. That kind of growth speaks not only to the evolution of the field, but to a shared conviction that quality correctional health care truly makes a difference.

Today, our mission is carried forward through three interconnected parts of our organization. NCCHC leads in standards, accreditation, certification, and education. NCCHC Resources partners directly with facilities to translate those standards into practice through expert consulting. And the NCCHC Foundation expands our impact through workforce development, scholarships, and reentry support helping individuals successfully transition back into their communities.

One of the most encouraging shifts I've seen over the past several years is the strengthening partnership between custody and health services. When those teams work in alignment, facilities run more effectively, staff feel more supported, and patients receive better care. We are also placing greater focus on continuity of care, helping ensure that individuals leave facilities with the medications, treatment plans, and support systems they need to succeed.

I'm especially proud of how NCCHC has grown during this time. We have nearly doubled our staff and expanded our programs, all while staying grounded in our mission and values. I am deeply grateful to our team, our boards, and our partners who share this commitment.

Together, we will keep moving correctional health care forward and continue raising the bar.

Warmly,

Deborah Ross, CCHP  
Chief Executive Officer



The image is a composite of two aerial photographs of a large crowd of people. The top photograph shows the crowd forming a large, solid triangle. The bottom photograph shows the crowd forming a large, hollow arrow shape pointing to the right. A horizontal orange band is overlaid across the middle of the image, containing the title text. The background is a plain, light-colored surface.

# A Rising Tide

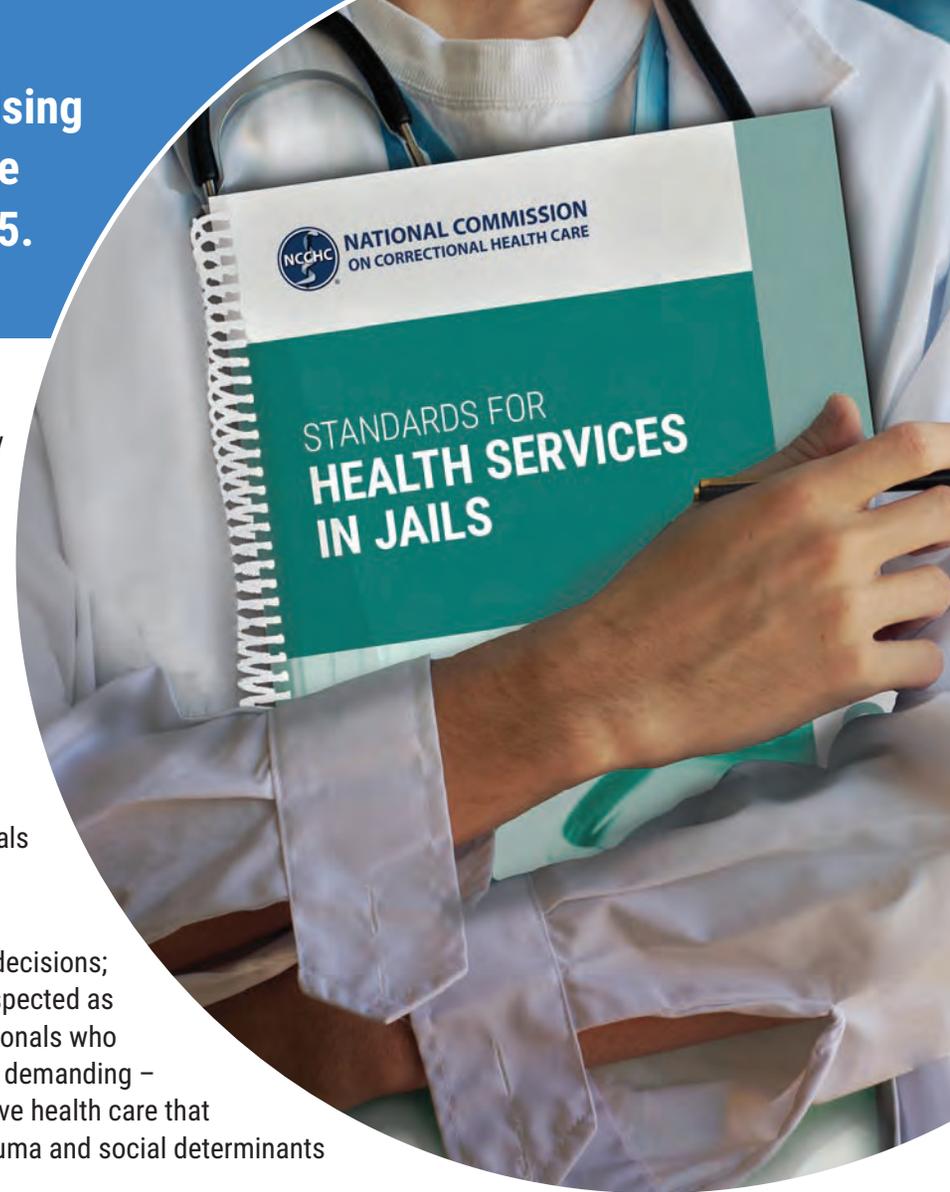
## They say a rising tide lifts all boats. In the same way, raising NCCHC standards lifts the entire correctional health care field. Read on to learn how NCCHC raised the bar in 2025.

In 1975 the American Medical Association selected 30 jails to pilot something that until then had been completely unknown: a set of standards designed to improve the delivery of health care to incarcerated patients. Before that time, health services behind bars had been shockingly inadequate – often nonexistent – with no guidance, benchmarks, or oversight.

A few years later, 16 of those pilot sites were accredited for being in compliance with the new standards. From there, the AMA's Jail Program grew, took shape, and became the National Commission on Correctional Health Care.

Fifty years later, NCCHC is still setting the standards that define quality health care in corrections, not only for jails, but also for prisons, juvenile facilities, correctional mental health programs, and opioid treatment programs. Today, more than 560 facilities in 48 states plus the District of Columbia and Puerto Rico boast NCCHC accreditation. And more than 4,500 individuals across the country have demonstrated their expertise in the *Standards* to become Certified Correctional Health Professionals.

The NCCHC *Standards* are taught, studied, shared, quoted, emulated, and referenced in legal decisions; NCCHC accreditation is sought after, celebrated, broadcast, recognized by the courts, and respected as the gold standard in correctional health care. The doctors, nurses, and mental health professionals who call corrections their professional home are respected as practicing a legitimate – and highly demanding – specialty. And thanks in large part to NCCHC, the nation's incarcerated populations now receive health care that strives to mirror the community level of care, is evidence based, recognizes the effects of trauma and social determinants of health, is constitutionally mandated, and supported by a set of standards.



“ I think that without NCCHC, incarcerated people probably would not get the care that human beings deserve. ”

–Tina Watts, BSN, RN-C, CCHP, chief nursing officer, Maricopa County Correctional Health Services



# Raising the Bar

## Much-anticipated revisions to NCCHC's *Standards* raise the bar for correctional health care, offering clearer guidance, practical tools, and a user-friendly format that help facilities strengthen quality and accreditation readiness.

In 2025, NCCHC proudly released new editions of the *Standards for Health Services* in jails and prisons, as well as new *Standards for Mental Health Services* – elevating performance expectations to the next level and supporting facilities in their commitment to high-quality care.

Building on the foundation of the 2018 editions and extending a legacy that began when the first *Standards* were published in 1975, the revised manual introduces updates, new guidance, and expanded requirements to reflect best practices, legal expectations, and the evolving needs of incarcerated populations. Expanded Interpretive Guidance offers clearer, more practical explanations of compliance expectations and successful approaches to meeting them. A new Supporting Survey Documentation section provides a straightforward outline of the materials surveyors look for during accreditation surveys, helping teams prepare with confidence.

For the first time, the *Standards* are available in both digital and print formats, and a new spiral-bound design makes them easier to use. The response from the field has been enthusiastic, with more than 4,300 manuals already sold.

The new standards reflect years of expert input and field-tested insights. Enhancements were shaped through a painstaking revision process involving NCCHC volunteer leaders, subject matter experts, and staff working together to help facilities step up quality and improve patient care.



“Everything evolves over time, including correctional health care. We have to change with the times. Revising our standards and publishing new editions leads to newer thinking, newer treatments, and higher aspirations.”

– Jeffrey Alvarez, MD, CCHP-CP, CCHP-A, physician consultant



# Aiming Higher

# NCCHC's accreditation program continues to bolster quality, strengthen accountability, and inspire correctional facilities nationwide to aim higher for patient care, safety, and public health.

**N**CCHC's accreditation program is growing in both reach and impact, reflecting a shared commitment across the field to aim higher for the health and safety of people who are incarcerated. Over the past five years, participation in NCCHC accreditation has increased by 17%, supported by the expansion of NCCHC staff and surveyors to meet rising demand. Accreditation for mental health services and opioid treatment programs has been particularly strong, reflecting the challenges facing the incarcerated population.

Growth was bolstered early in the year by a landmark Harvard study that validated the lifesaving power of accreditation. Researchers found an 86% reduction in

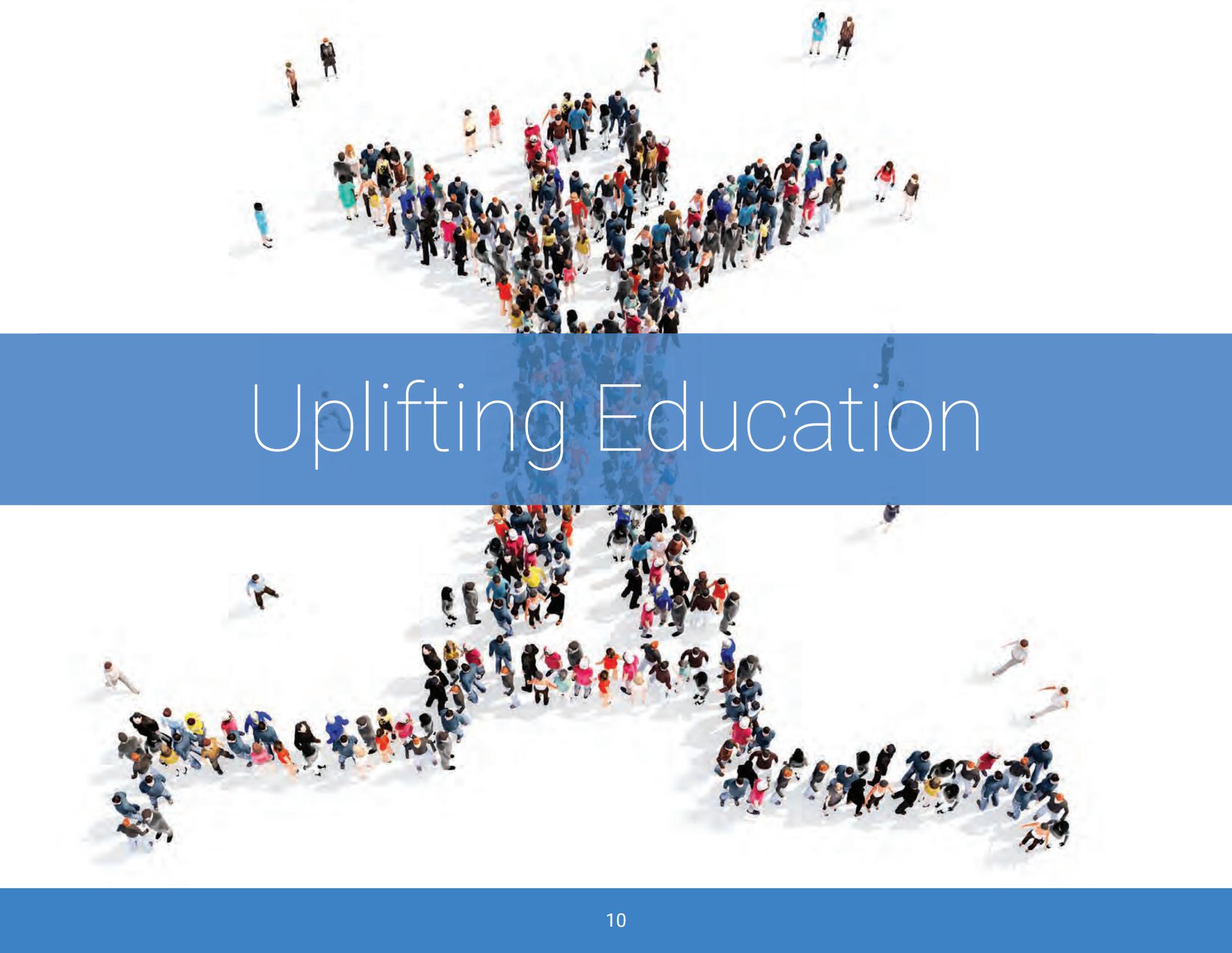
mortality, an 11% improvement in the quality of patient care and treatment, and a 54% reduction in recidivism among participating facilities that underwent accreditation – powerful evidence that accreditation makes a meaningful difference for individuals, facilities, and communities.

Grounded in NCCHC standards, accreditation sets a clear target for quality in correctional health care. Custody and health care leaders increasingly recognize that accreditation reduces risk and liability, improves staff retention, supports quality health care, and strengthens public health and safety.

“Accreditation is about truly providing standards-based care to our incarcerated population, getting them the health care they need.”

– Tim Lanquist, MS, CCHP, chief deputy, Monterey County Sheriff's Office



A large crowd of diverse people, including men, women, and children of various ethnicities, are arranged on a white background to form the shape of the letter 'U'. The people are dressed in casual, colorful clothing. The crowd is dense in the center of the 'U' and tapers off towards the top and bottom arms. A blue horizontal band is superimposed over the middle of the image, containing the text 'Uplifting Education' in white. The bottom of the image also features a blue horizontal band.

# Uplifting Education

**For nearly 50 years, NCCHC has been correctional health care professionals' go-to source for continuing education. The educational offerings continually evolve and advance – as does the knowledge gained.**

**A**t the 2025 National Conference on Correctional Health Care, more than 250 attendees packed into a Baltimore Convention Center conference room for an all-day seminar about the newly revised *Standards for Health Services*. They learned about what had changed and why, gained insight into new content and requirements, had their questions answered, and came away with a clear understanding of how the standards provide a roadmap to quality care.

For some, this was their introduction to the unique and essential continuing education provided by NCCHC; for others, a reminder of how they depend on NCCHC to keep them up to date and at the top of their game.

Word continues to spread that NCCHC is the most reliable source of continuing education and professional development for correctional health professionals. Between webinars, in-person conferences (in Louisville, San Francisco, and Baltimore), and virtual conferences (four in 2025), attendance at NCCHC educational events rose by an impressive 41% over the previous year.

Webinars included a four-part series for nurse managers, a pair of programs about suicide prevention, and several free webinars made possible through educational grants from Mallinckrodt Pharmaceuticals, OraSure Technologies, and Takeda Pharmaceuticals.

In 2026, NCCHC will hold its 50<sup>th</sup> annual conference – a golden opportunity to celebrate the gold standard in correctional health care education.



**189**  
CE hours offered

**3**  
in-person  
conferences

**9,500**  
conference/  
webinar registrants

**4**  
virtual  
conferences

**19**  
webinars

“The conference was phenomenal. I gained a lot of knowledge on the changes in the standards and how we need to pivot with the changes to improve patient outcomes.”

–2025 National Conference attendee



# Record-Breaking Momentum

# In 2025, NCCHC's Certified Correctional Health Professional program reached unprecedented heights, reflecting a commitment to standards, excellence, and the advancement of correctional health care nationwide.

**N**CCHC's Certified Correctional Health Professional (CCHP) program broke every record in 2025, setting new highs for certifications, recertifications, and total applications. The fourth quarter of 2025 marked the highest number of new CCHPs awarded in any quarter since the program's inception in 1990, a historic marker 35 years in the making that confirms the program's steady growth. These milestones reflect both the momentum of the CCHP program and the dedication of the correctional health care professionals who choose to invest in themselves and their patients.

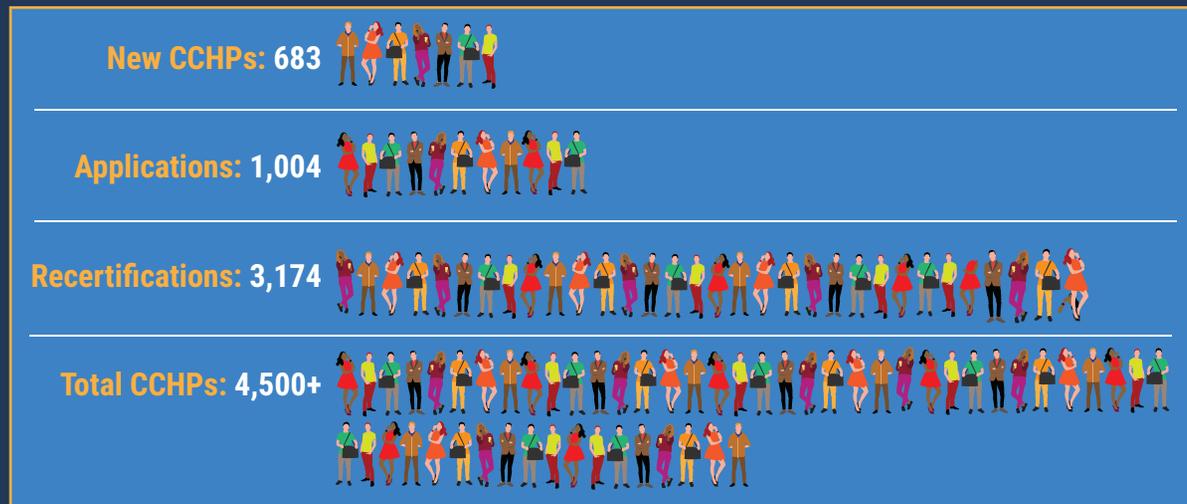
The CCHP program continues to evolve to meet the needs of a diverse and complex workforce. Specialty certifications for nurses, clinical providers, and mental health professionals, along with the advanced CCHP-A credential, expand opportunities for professional development and leadership. Participation by custody professionals is steadily growing, alongside a deeper understanding of the critical importance of collaboration between custody and health care.

This interdisciplinary commitment elevates the field, reinforces correctional health care as a demanding – and respected – specialty, and advances quality, safety, and outcomes across correctional systems nationwide.



“ Certification demonstrates to our county, our community, and our people that we understand why we do what we do and how it relates to national standards. ”

– Keisha Everett, MPH, CCHP, correctional health manager, Pima County Detainee and Crisis Systems



# Building Bridges



## Bridging the gap between custody and health care, NCCHC connects disciplines, people, and practice, helping correctional facilities operate safely, reduce risk, and improve outcomes.

Collaboration between custody and health care professionals is essential to the health of any correctional facility, even when their goals may seem to diverge. Custody leaders understand that working with their health care counterparts enhances facility safety, strengthens operations, reduces risk and liability – and leads to better patient outcomes.

NCCHC is building bridges across the custody–health care divide through key partnerships, educational programs, board involvement, and more. And custody leaders are increasingly crossing bridges to work hand-in-hand with health care professionals rather than remaining siloed.

Reflecting a growing commitment to the holistic role they play, more custody staff and administrators are earning CCHP certification. In 2025, that included American Jail Association President Major Shaun Klucznik and President-Elect Elsie Judon, who also serves as the AJA liaison on NCCHC’s Board of Representatives. For the second year in a row, NCCHC offered the CCHP exam at the AJA’s Partnership Saturday, part of its annual conference. The two organizations also joined together to present a two-day joint virtual conference that drew nearly 250 participants.

NCCHC experts regularly share interprofessional expertise through educational presentations and articles in industry partner publications, including the AJA and National Sheriffs’ Association’s magazines.

NCCHC’s flagship accreditation program and health care standards continue to unite health care and custody teams around their common goals: providing effective care and reducing adverse events. A 2025 study by researchers from Harvard University confirmed that NCCHC accreditation enhances coordination between custody and health care staff, leading to better patient outcomes and saved lives.



“As a jail administrator, my responsibility is not just security, but also health care. A healthy jail system leads to a healthy community. There is a place for jail administrators in NCCHC.”

– Lt. Colonel Elsie Judon, MS, CJM, CCHP, director of operations, Broward Sheriff’s Office  
(pictured above at the NCCHC Spring Conference with Fred Meyer, MA, CJM, CCHP, managing director, NCCHC Resources)



# Driving Progress

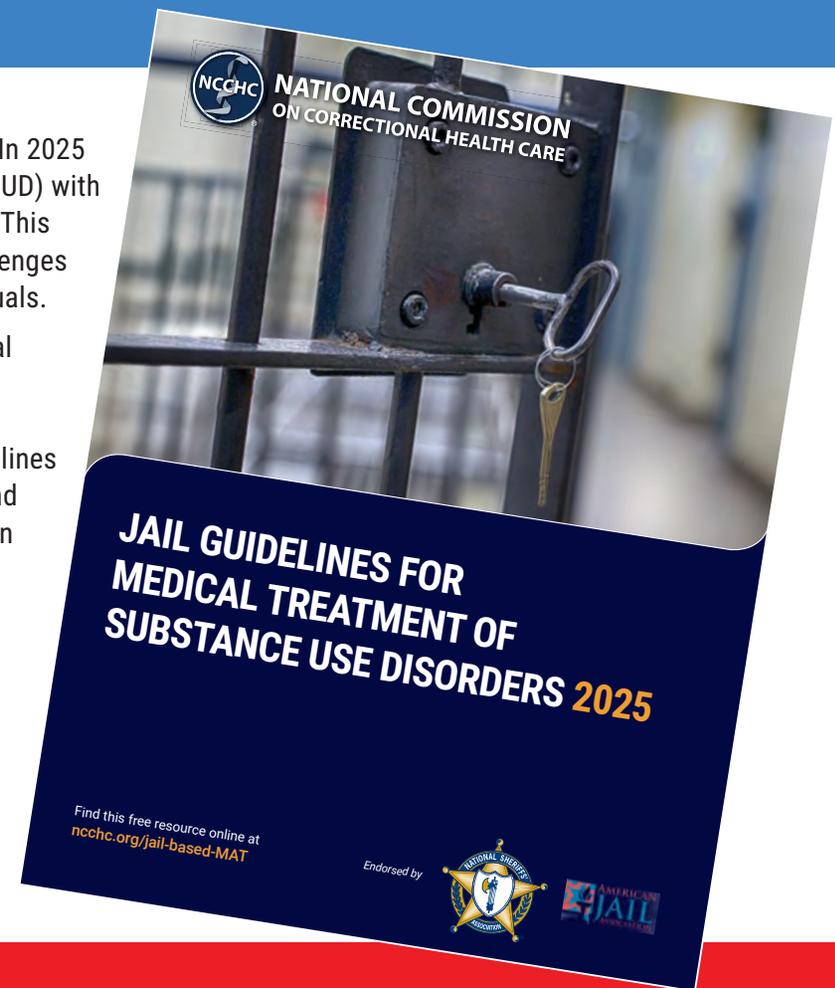
## As the only organization in the country devoted entirely to correctional health care, NCCHC drives its quality message forward by sharing leading-edge resources, including 2025's updated guidelines for treatment of substance use disorders.

As the opioid crisis rages on, jails remain at the front line of providing effective treatment. In 2025 NCCHC continued to drive progress in the use of medications for opioid use disorder (MOUD) with the release of *Jail Guidelines for the Medical Treatment of Substance Use Disorders 2025*. This new resource draws on the latest research and best practices to help facilities navigate the challenges of the opioid crisis and expand access to effective, evidence-based care for incarcerated individuals.

Since 2018, when NCCHC partnered with the National Sheriffs' Association to develop the original MOUD guidelines, the landscape of substance use disorder treatment in jails and the broader community has evolved significantly. Despite a growing legal mandate to provide MOUD, many agencies still face knowledge gaps that hinder effective program implementation. The new guidelines equip correctional professionals with the tools they need to navigate these challenges and expand access to lifesaving treatment. The publication is endorsed by both the American Jail Association and the National Sheriffs' Association.

2025 also saw the adoption of several forward-looking NCCHC position statements on critical issues facing the field.

New statements provide guidance on telehealth, care for individuals with sickle cell disease, and updated recommendations for sexually transmitted disease diagnosis, treatment, and prevention. Updated position statements addressing issues affecting women and youth include best practices in obstetric and gynecologic care, the nonuse of restraints for pregnant and postpartum individuals, adolescent sleep hygiene, health care funding for youth in custody, and suicide prevention.



“NCCHC – through their standards, their education, and their resources – helps elevate the level of care.”

– Susan Laffan, RN, CCHP-RN, CCHP-A, correctional health consultant



# Elevating Solutions



# NCCHC Resources continues its upward trajectory, elevating correctional health care nationwide through expert consulting, trusted partnerships, and record-setting growth.



**N**CCHC Resources, Inc., continues to climb as a national leader in correctional health care consulting and technical assistance, delivering customized, comprehensive solutions backed by the most trusted name in the field. 2025 marked the busiest and most successful year yet, with projects and revenue exceeding expectations and reaching the highest level to date.

At the core of this progress are strong, collaborative relationships. More than 50 expert consultants partner with clients across the country, working together to navigate complex challenges and elevate solutions. These trusted collaborations support large jail systems, county jails, state departments of corrections, and federal agencies to address some of corrections' most challenging issues: growing populations with mental health needs and substance use disorders, staffing shortages, and budget constraints.

Consultants bring deep, multidisciplinary expertise in correctional health care, mental health care, custody operations, and correctional administration, aligning practical experience with client goals. Projects in 2025 included long-term health services monitoring, fiscal and clinical oversight, root cause analyses, accreditation preparation, suicide prevention, research initiatives, in-custody death reviews, RFP preparation, and standards-based training. One significant engagement involved serving as court-approved federal monitor for a settlement agreement for a large jail system.

A 19% year-over-year increase in consulting projects signals continued momentum, with 2026 positioned for continued growth.

“By identifying hidden issues and broadening the range of solutions available, we help correctional health care teams elevate their operations.”

— Ashley Brinkman, PhD, LPC, CCHP, lead consultant

## NCCHC Resources Board of Directors

Joseph Penn, MD, CCHP-MH, Chair and Treasurer

James Martin, MPSA, CCHP, Secretary

Jeffrey Alvarez, MD, CCHP-CP, CCHP-A

Oscar Aviles, CJM, CCE, CCHP

Aynsley Mull, JD

Esmaeil Porsa, MD, MPH, CCHP-CP, CCHP-A

Ralf Salke, BSN, RN, CCHP-A



# Ready for Takeoff



# The NCCHC Foundation isn't just growing – it's lifting off, accelerating toward a stronger, more prepared correctional health care workforce.



In 2025, the NCCHC Foundation focused on building the runway for what comes next. By strengthening systems, partnerships, and leadership – and through strategic investments, newly formed committees, engaged volunteers, and new programs – the Foundation is poised to advance education, workforce development, and reentry success for years to come.

Since its launch, the Foundation has provided nonstop opportunities for more than 250 students and early-career professionals through scholarships for conferences, webinars, and mentorship. Demand for these scholarships continued to climb and in

2025, more than 50 were awarded. The Workforce Development Committee also began shaping a national virtual preceptorship program, expanding pathways for newcomers to the field to connect with experienced leaders.

Through a major Legacy Society contribution, the Foundation launched the endowed Joseph E. Paris Memorial Lecture Series, creating a lasting educational platform and ensuring sustained access to expert-led learning well into the future.

Addressing the critical need for reentry excellence, the Reentry Initiative Committee convened a national

council and led research, planning, and development for the first-ever Reentry Toolkit, to be distributed free to all U.S. correctional facilities in 2026, advancing evidence-based reentry practices.

The Fundraising Committee deepened partnerships and increased sustainable revenue to support continued expansion. The Foundation also introduced free estate planning resources while strengthening the future through planned giving. Strategic investments reinforced financial stability and long-term capacity.



“The NCCHC Foundation is investing in the future of correctional health care. I'm so thankful.”

– Erik Odom, DO, Oklahoma State University Center for Health Sciences  
NCCHC Foundation 2025 scholarship recipient

# Raise a Cheer!



# 2025 Award Recipients



### R. Scott Chavez Program of the Year

El Paso County (CO) Jail, Therapeutic Response Unit and Stabilization Team (TRUST) Program (with Amy Panagopoulos, MBA, BSN, CCHP, vice president and chief nursing officer, and Wendy Habert, MBA, CCHP-A, director of accreditation)



### PINNACLE AWARD

#### Pinnacle Recognition

(awarded to facilities with NCCHC accreditation in three separate service areas)

Complejo Correccional Ponce, Puerto Rico  
 Clackamas County (OR) Jail  
 Pima County (AZ) Adult Detention Center



### Bernard P. Harrison Award of Merit

Robert E. Morris, MD, CCHP-CP  
 (with Keith Ivens, MD, NCCHC 2026 board chair)



### Edward A. Harrison Excellence in Leadership Award

Susan Laffan, RN, CCHP-RN, CCHP-A



### Jim Voisard Surveyor of the Year Award

Juan "Rudy" Nunez, MD, CCHP-CP



### B. Jaye Anno Award of Excellence in Communication

Crystal Yang, PhD, JD, and Marcella Alsan, MD, PhD, MPH  
 (not pictured)



# 2025 NCCHC FOUNDATION DONORS

We are grateful to our many donors and supporters, and recognize all gifts made between January 1 and December 31, 2025.

## Diamond \$100,000 and up

National Commission on Correctional Health Care

## Titanium \$60,000 - \$99,999

Physician Correctional USA

## Platinum \$25,000 - \$59,999

Anonymous – Joseph E. Paris Memorial Fund

## Gold \$10,000 - \$24,999

Centurion Health

Falcon Correctional and Community Services, Inc.

Takeda Pharmaceuticals USA, Inc.

YesCare

## Silver \$5,000 - \$9,999

Deborah Ross

## Bronze \$1,000 – \$4,999

Sharen Barboza

CFG Health

Julie Haugland

Alison O. Jordan

Jim Martin

Joseph Penn

Rebecca Pinney

Ellen Yankellow

## Supporter \$250 - \$999

Paula Braverman

Brandon De Julius

Brenda Fields

Kevin Fiscella

Richard Forbus

Cheryl Giddens

Barbara & Chris Granner

Denise Hinkle

Keith Ivens

Newton Kendig

Edward Kern

Susan Laffan

Benjamin Leeah

Marci Mackenzie

Juan Nunez

Paula Oldeg

Loretta Reed

Susan Spingler

Katherin Stairs

Kim Sterling



## 2025 NCCHC Foundation Board of Trustees

Sharen Barboza, PhD, CCHP-MH, Chair

Brandon De Julius, MBA, CCHP-A

Brenda Fields, RN, RHIA, CCHP

August (Augie) Ghilarducci, MBA

Pauline Marcussen, DHA, RHIA, CCHP

Robert Morgan, PhD

Rebecca Pinney, MSN, RN, CCHP-RN

Deborah Ross, CCHP

## Friend up to \$249

Abiola Adelaja	Lisa Dagnello	Melissa Jeffery	Jessica Miller	Emily Sorblom
Toyin Alaka	Brittany Dambro	Mackenzie Johnson	Darrin Mitchell	Seth Stabinsky
Vickie Alston	Jill Davidson	David Jordan	Lillian Morris	Michelle Staples-Horne
Lionel Anicette	Brenda De La Torre	Jennifer Joseph-Mondesir	Mechele Morris	Melissa Stapley (Baker)
Andrea Araujo Talledo	Dawn DeFraties	Gil Joya	Robert Morris	Sharon Steadman
Doris Battle	Jorge Delgado	Elsie Judon	Lilia Nash	Michael Stewart
Shari Beauregard	Tracey Desruisseaux	Donna Kaufman	Nikki Nimble	Randall Stoltz
Arthur Beeler	Dennis Dey	Carl Keldie	Gilbert Noe	Mary Stone
Candace Been	Julia Dillard	Kenya Key	Celia Noehren	Melanie Stroda
Taylor Bogs	Natalie Dillard	Diana Knapp	Erik Odom	Lynette Suarez
Patricia Blair	Reyna Downey	Mari Knight	Emmanuel Okeke	Mark Szarejko
Angela Bliss	Elizabeth Dreesen	Andrea Knittel	Kylie Oriekaose	Moira Tannenbaum
Nancy Booth	Kelsey Driscoll	Madison Kremer	Amy Panagopoulos	Kawannon Taylor
Nancy Borasaikia	Monica Early	Jenni Kulp Simmons	George Parker	Chontay Taylor Glenn
Mary Ann Borgeson	Rosemary Edogun	Susan Laffan	Grant Phillips	Arnice Thomas
Ashley Brinkman	Alex Eichberger	Matt Lindsley	Janet Pimental	Shawn Todd
Jacqueline Brock	Tracey Elam	Mariana Lotersztain	Esmaeil Porsa	Rita Torres
Brittany Cain-Whiting	Anthony Elkins	Elizabeth Lowenhaupt	Carlos Quezada-Gomez	Victoria Vance
Tina Carder	Melinda Escalante	Josie Mabalay	Kim Ragan	Sandra Violette
Henry Carl	Arnold Feltoon	Mary Mac Kinnon	Denise Rahaman	Barbara Wakeen
Liz Catalano	Celia Fenceroy	Priscilla Madueke	Nancy Raines	Nancy White
Teresa Celestin	Hendrieka Fitzpatrick	Florencio Magallanes	Cleveland Rayford	Angela Whitiker
John Christakis	Sarah Gautreaux	Amanda Maille	Michael Rich	Alison Wilkinson
Cheryl Clark	Anne Getty	Nicholas Makrides	Rebecca Rock	Keisha Williams
Jennifer Clifton	Punam Gurung	Robert Mallow	Matissa Sammons	Katie Wingate
Kim Cochran	Shirley Hadden	Edna Marquez	Deborah Savaiano	Claire Wolfe
Morris Cochran	Dionne Hart	Melanie McCall	Mary Silva	John Worley
Bryant Conley	Richard Hayward	Charlie McDonald	Jewell Smith	Mohamed Zein
William Cooper	Brandy Heller	Sue Medley-Lane	Nancy Smith	Jeffrey Zoelle
Carissa Craghead	Miranda Hernandez	Kyndra Mendez	Susan Spingler	
Jenna Crump	Wilson Howe	Fred Meyer	Soleil Smith	
Tristan John Cunanan	Alicia Irvin	Kaycee Micek	Chona Sommers	

If you notice an omission or error, please accept our apologies and let us know at [info@ncchcfoundation.org](mailto:info@ncchcfoundation.org).

## 2025 Board of Representatives

NCCHC is supported by the major national organizations representing the fields of health, mental health, law, and corrections. Each supporting organization names a liaison to the NCCHC Board of Representatives to create a robust multidisciplinary governing structure that reflects the complexities of correctional health care.

**Patricia Blair, PhD, JD, CCHP-RN, CCHP-A, Chair\***  
American Bar Association

**Keith Ivens, MD, Chair-Elect\***  
American College of Correctional Physicians

**Elizabeth Lowenhaupt, MD, CCHP, Immediate Past Chair\***  
American Academy of Child and Adolescent Psychiatry

**Pauline Marcussen, DHA, RHIA, CCHP, Secretary\***  
American Health Information Management Association

**Joseph Penn, MD, CCHP-MH, Treasurer\***  
American Academy of Psychiatry and the Law

**Jennifer Clifton, DNP, FNP-BC, CCHP-CP, CCHP-A\***  
American Association of Nurse Practitioners

**Grant Phillips, MD, CCHP\***  
American Academy of Family Physicians

**Barbara Wakeen, MA, RDN, CCHP\***  
Academy of Nutrition and Dietetics

**Nancy White, MA, LPC\***  
American Counseling Association

**Elizabeth Barnert, MD, MPH, CCHP**  
Society for Adolescent Health and Medicine

**Hon. Mary Ann Borgeson**  
National Association of Counties

**Paula Braverman, MD**  
American Academy of Pediatrics

**Jay Cowan, MD, CCHP**  
National Medical Association

**LaToya Duckworth, MHA, RN, CCHP-RN**  
American Nurses Association

**Kevin Fiscella, MD, MPH, CCHP**  
American Society of Addiction Medicine

**Dionne Hart, MD, CCHP-MH**  
American Medical Association

**RDML Michael Johnson, DDS, MPH**  
American Dental Association

**Alison O. Jordan, MSW, LCSW, CCHP**  
American Public Health Association

**Elsie Judon, MS, BSW, CJM, CCHP**  
American Jail Association

**Newton Kendig, MD**  
American College of Physicians

**Kenya Key, PsyD, CCHP-MH**  
American Psychological Association

**Andrea Knittel, MD, PhD, CCHP**  
American College of Obstetricians and Gynecologists

**John Mills, DO, MPH**  
American Osteopathic Association

**Paula Oldeg, MD, CCHP**  
American College of Emergency Physicians

**Debra Pinals, MD**  
American Psychiatric Association

**Capt. Tami Rodriguez, PharmD**  
American Pharmacists Association

**Jayne Russell, MEd, CCHP-A**  
Academy of Correctional Health Professionals

**Samuel Soltis, PhD, MHA, CCHP**  
American College of Healthcare Executives

**Sylvie Stacy, MD, MPH, CCHP-CP**  
American College of Preventive Medicine

**Joshua Sung, PA-C, CCHP-MH**  
American Academy of PAs

**Sheriff Heath Taylor**  
National Sheriffs' Association

\*Member of the Governance Board







**NATIONAL COMMISSION  
ON CORRECTIONAL HEALTH CARE**

1145 W. Diversey Parkway • Chicago, Illinois 60614 • 773-880-1460

**[NCCHC.org](http://NCCHC.org)**